

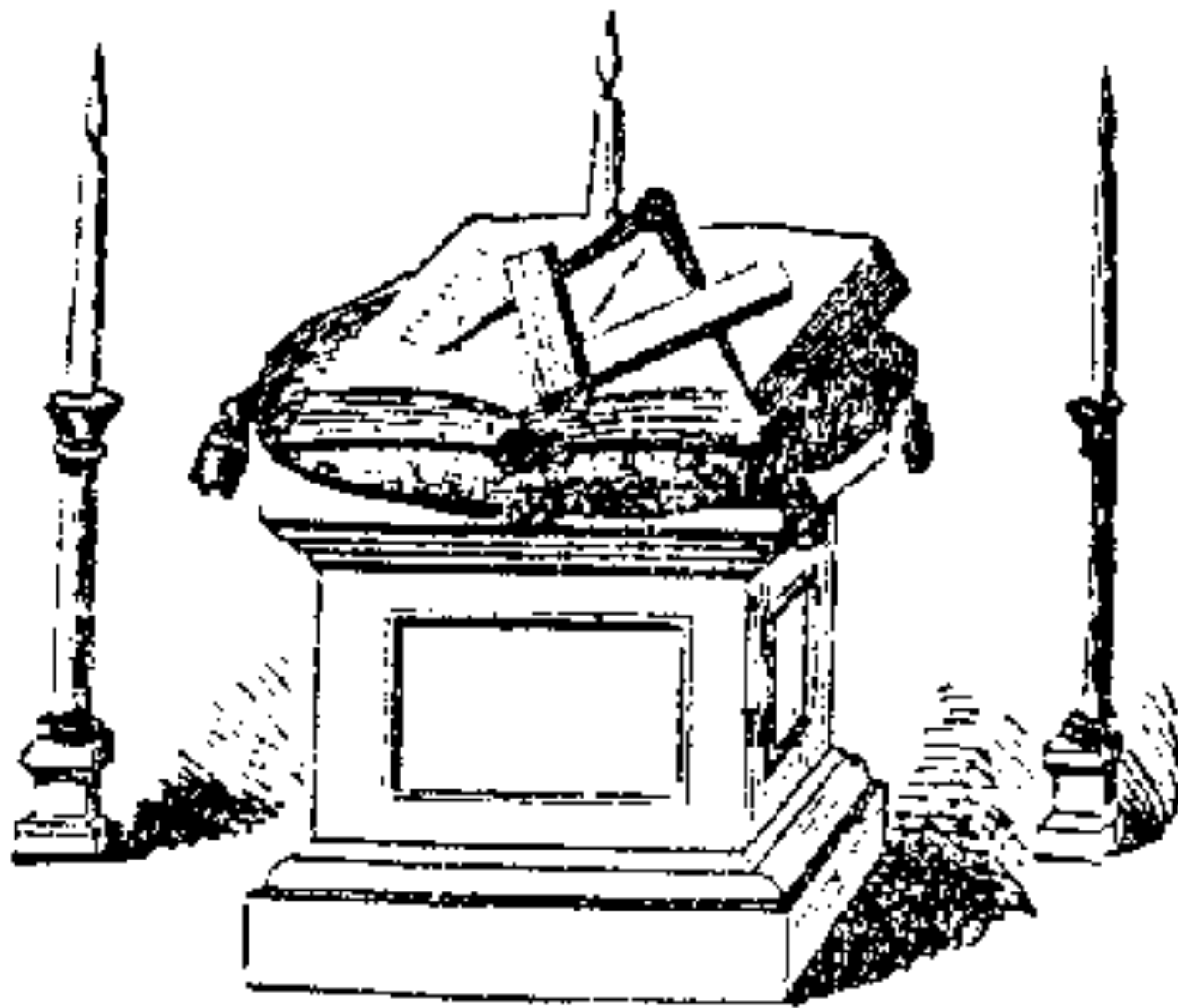
Summer Orient Advisory Retreat 2026

Soar to the Fix in 2026

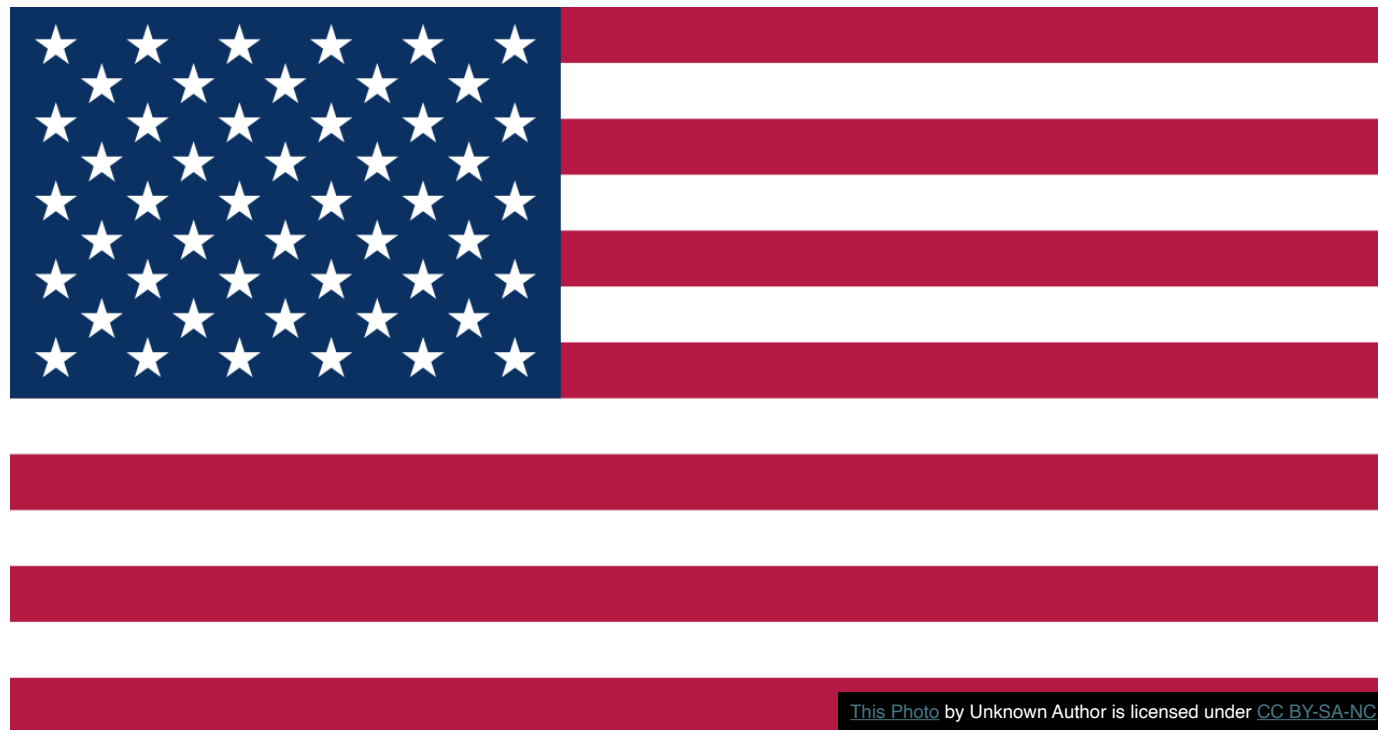
Version 5 August 28, 2026
11:12 a.m.



First, we
pray



Then, we
pledge



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Scottish Rite Creed
read or recited at every
Meeting

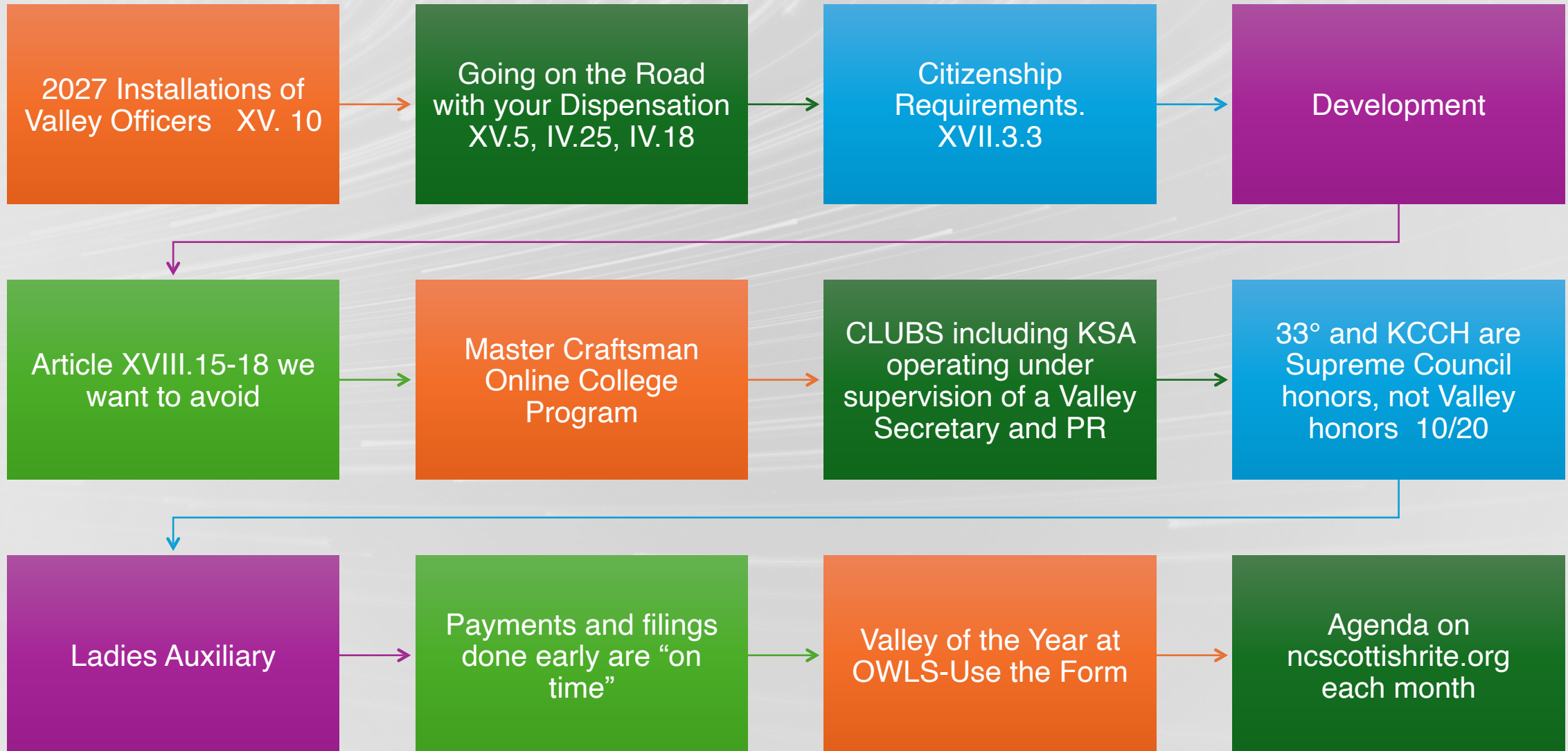
**Human progress is our cause,
liberty of thought
our supreme wish,
freedom of conscience
our mission,
and the guarantee of equal rights
to all people everywhere
OUR ULTIMATE GOAL!**



Mission Statement

It is the mission of the Scottish Rite of Freemasonry, Southern Jurisdiction, to improve its members and enhance the communities in which they live by teaching and emulating the principles of Brotherly Love, Tolerance, Charity, and Truth, while actively embracing high social, moral, and spiritual values, including fellowship, compassion, and dedication to God, family, and country.

2026-2027 Points of Emphasis



What's Our Membership Looking Like

Nine Valleys—56
dual/plural
members total
4170 (4114)

Inspector General
Honorary—251
(5.3%)

32° KCCH
members 337
(7.2%)

32° Masters of the
Royal Secret
3582(87.5%)

North Carolina is beating Grim Reaper, leading the Exodus Crowd,
and can still improve!
92 Gains 187 Losses Net Loss 95 to date

	<u>Initiations</u>	<u>Affiliations</u>	<u>Reinstated</u>	<u>Death</u>	<u>Demits</u>	<u>Susp NPD</u>	<u>Susp Other</u>	<u>Expulsion</u>	Current Members
LOP	63	14	15	140	27	2	18	0	4710
Chapter	63	14	15	139	26	2	19	0	4653
Council	64	14	15	139	26	2	19	0	4646
Consistory	65	14	15	139	26	2	19	0	4645

Living the Scottish Rite Creed through supporting SRCLP



Provides the foundation for individual **human progress** of the children we assist

The basis for **liberty of thought** being a well-educated individual so that one is prepared to contemplate issues and draw conclusions based on facts... making overcoming learning disabilities for those affected of critical importance

True **freedom of conscience** requires an individual to achieve a certain level of learning to be prepared to ask the right questions, and contemplate on the answers - all of which is enabled by opening the door to learning

Guarantee of equal rights to all people everywhere... This one applies in a slightly different manner - a child benefits individually from SRCLP. That child then grows and is able to apply the corn and oil of their expanded horizons to their life, hopefully becoming an individual who can contribute to the cause of furthering equal rights for all people... and further... to support the other three pillars of the creed... whether or not the child has any masonic affiliation as an adult – our efforts provide the opportunity for the children as adults to further the same points of the creed which otherwise would have remained in the dark for them, limiting their potential. -- (Bob Hoblit)

About our RiteCare SRCLP programs

HOW IT GOES OUT? COMPLIANCE-SGIG-STRATCOM

Watch for videos and use them at your Valley or Lodge meeting.

Liasion Roles are in process of defining

Grant process is all about accountability

New Chair and Website Update Target Date is October 1

Development will have a huge role to play in RiteCare SRCLP

So will our members! More at OWLS!

First Vice President
1

Orient Personal Representative
1&2

Legal Council
1&2

Secretary Treasurer
1

Finance & Investment Committee
1&2

Development Chairman
1&2

Second Vice President
1

RiteCare (SRCLP) of NC Chairman
1&2

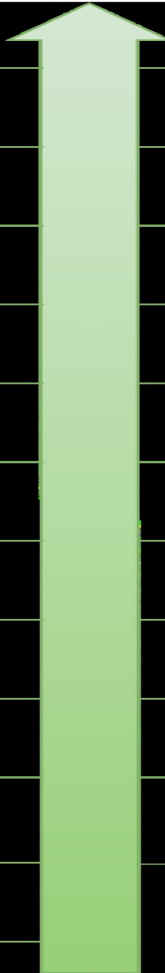
Compliance Generalist
1&2

Strategic Communications Chairman
1&2

Advisory group
1&2

Ad-Hoc Committee Chairman
1

SGIG 2



Valley of Charlotte Personal Representative
1&2

Valley of Franklin Personal Representative
1&2

Valley of New Bern Personal Representative
1&2

Valley of Wilmington Personal Representative
1&2

Membership Program Chairman
2

Valley of Asheville Personal Representative
1&2

Valley of Fayetteville Personal Representative
1&2

Valley of Greensboro Personal Representative
1&2

Valley of Raleigh Personal Representative
1&2

Valley of Winston-Salem Personal Representative
1&2

Fundraising Program Committee Chairman
1

1 - NCSRMF 501(c)(3) Organization
2 - Orient of North Carolina 501(C)(10) Organization

Time to talk about Gifts and Grants

Illustrious D. C. Heilman 33°, Secretary
Treasurer NC Scottish Rite Masonic
Foundation

Ranjan Varghese 32° KCCH, Compliance
Generalist NC Scottish Rite Masonic
Foundation

George Marut, President North Carolina
Masonic Foundation

Gene Cobb, 33° President North Carolina
Scottish Rite Masonic Foundation

Foundation is 501 C.3. Valley is 501 C.10

- Charity or Fraternal Organization
- Non-Taxable or Taxable
- Letters acknowledging donation IF 100% or “a portion of this activity supports a 501 c. 3. charity” on ticket stub and publicity.
- USE THE PROPER FORMS FOUND IN MEMBER PORTAL
- Four Financial Facts Every Scottish Rite Members Pays
 - \$33 Per Capita funds the Chartering Organization that allows you to be SR
 - \$10 NC Assessment: RiteCare SRCLP, Masonic Youth, Disaster, Foundation
 - \$___Operational expenses for the Valley (THE REAL REASON DUES GO UP)

[THE SCOTTISH RITE BOOKSTORE](#)

[THE SCOTTISH RITE GIFT SHOP](#)

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THE
SCOTTISH RITE OF FREEMASONRY
SUPREME COUNCIL, 33° SOUTHERN JURISDICTION, USA



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ary Special Session of the

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THE
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SUPREME COUNCIL, 33° SOUTHERN JURISDICTION, USA

Member Portal Login

Please select your preferred login method below

Member ID Login

Username/Password Login



THE
SCOTTISH RITE OF FREEMASONRY
SUPREME COUNCIL, 33° SOUTHERN JURISDICTION, USA

Welcome Brother
Enter Your Member ID Number:

LOGIN



Please enter your Member ID and click login. You will be sent a verification code to your cell and/or email address listed in your current member profile. If you need help or are not receiving your verification code, please contact member services.

Not a Scottish Rite Southern Jurisdiction Member?

[Click Here](#) to complete Non-Member registration

Registration is Free



THE
SCOTTISH RITE OF FREEMASONRY
SUPREME COUNCIL, 33°  SOUTHERN JURISDICTION, USA

Member Portal Login

Please select your preferred login method below

Member ID Login

Username/Password Login

Enter Verification Code

Verification Code



VERIFY

Please select an area to enter below



Masonic Learning
Academy



Member Dues &
Resource Portal



Scottish Rite Member
Community

Logout

Change Your Password

Please select an area to enter below



Masonic Learning
Academy



Member Dues &
Resource Portal



Scottish Rite Member
Community

Logout

Change Your Password



Support Scottish Rite YouTube Channel

Since 2007, the Scottish Rite Supreme Council has had a YouTube Channel. Currently we have 4,888 subscribers. *** Please help us reach 5,000 by sharing this link with all:

<https://www.youtube.com/c/ScottishRiteMasons>

Thanks for your service to the Scottish Rite!



Activity



Share what's on your mind, Darwin Heilman...



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Dean Alban and  **Michael Harmony** are now connected
21 hours ago

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Dean Alban and  **Robert Ward** are now connected

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- ☐ General Information 4/5
- ☐ Biography 0/1
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LATEST UPDATES



Dean Alban and  **Michael**





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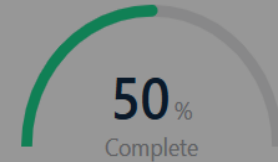
Like

Comment



Dean Alban and Robert Ward are now connected

COMPLETE YOUR PROFILE



- ☐ General Information 4/5
- ☐ Biography 0/1
- ☐ Profile Photo 0/1
- ☐ Cover Photo 0/1

LATEST UPDATES



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Thanks for your service to the Scottish Rite!

Groups

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Scottish Rite Whiskey Club

Public • Group • Active 3 hours ago



+ Join Group



VALLEY OF HONOLULU

Public • Group • Active 3 days ago



+ Join Group



Military Members

Public • Group • Active 3 days ago



+ Join Group

MEMBERS

NEWEST

ACTIVE

POPULAR



Darwin Heilman



Rafael De Jesus-Nieves



Brian Cavanaugh



Paul Flaherty



Philip Rowe

SEE ALL



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Thanks for your service to the Scottish Rite!

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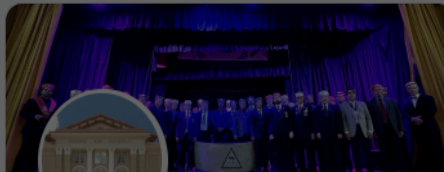


Scottish Rite Whiskey Club

Public • Group • Active 3 hours ago

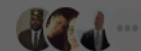


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VALLEY OF HONOLULU

Public • Group • Active 3 days ago

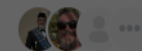


+ Join Group



Military Members

Public • Group • Active 3 days ago



+ Join Group

MEMBERS

NEWEST

ACTIVE

POPULAR



Darwin Heilman



Rafael De Jesus-Nieves



Brian Cavanaugh



Paul Flaherty



Philip Rowe

SEE ALL

Groups

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Military Members

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Orient of North Carolina

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Organizer



Acacia Mythology and history

Public • Group • Active 3 days ago



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Group





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✓ Organizer



 **Private** • Active 22 hours ago

This is the official Orient of North Carolina Private File Resource

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Orient of North Carolina

✓ Organizer



 **Private** • Active 22 hours ago

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August 20, 2026
by Darwin Heilman

Group Members



AMERICANISM

August 20, 2026
by Darwin Heilman

Group Members



FUND RAISING

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by Darwin Heilman

Group Members



NCSRMF-CONFLICT-OF-INTEREST-FORM-V2... .pdf

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NCSRMF-MUTUAL-NON-DISCLOSURE-AGREE... .pdf

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Group Members



NOMINATION FORMS

August 20, 2026
by Darwin Heilman

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REQUEST FORMS

August 20, 2026
by Darwin Heilman

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RITE CARE MEDIA TOOL KIT

August 21, 2026
by Darwin Heilman

Group Members



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 NCSRMF-BUDGET-REQUEST-FORM-v1-APPR... .pdf	August 20, 2026 by Darwin Heilman	Group Members	
 NCSRMF-EVENT-REQUEST-FORM-RiteCare-v... .pdf	August 20, 2026 by Darwin Heilman	Group Members	
 NCSRMF-REQUEST-FOR-EXPENDITURE-V1_2... .pdf	August 20, 2026 by Darwin Heilman	Group Members	
 NCSRMF-YOUTH-REQUEST-FORM-v3-APPR... .pdf	August 20, 2026 by Darwin Heilman	Group Members	



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group **Orient of North Carolina**

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group



Orient of North Carolina

41 minutes ago

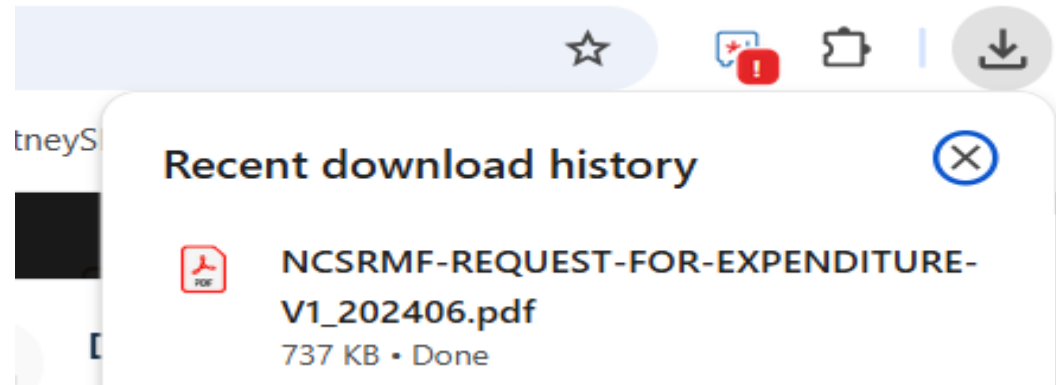


Add a description

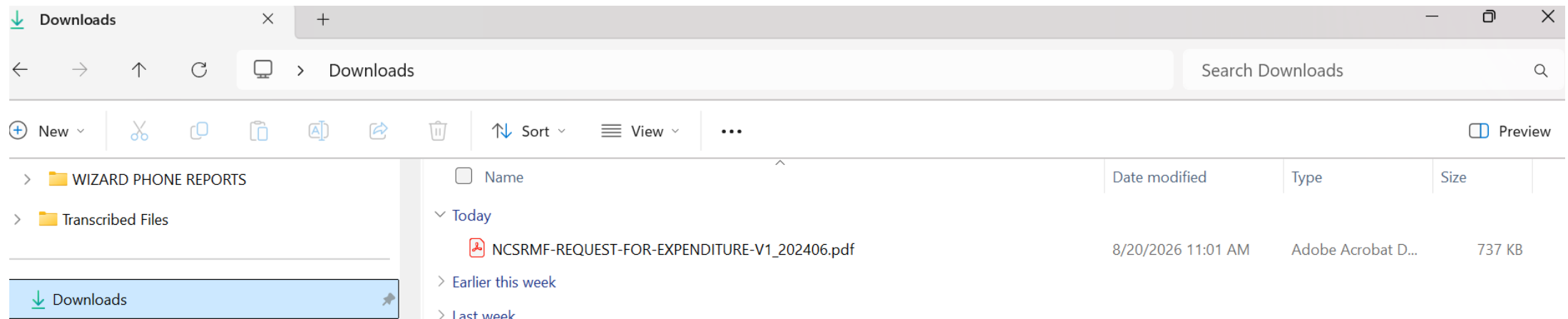
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OR



Request for Expenditure (RFE)

The Request for Expenditure (RFE) form is to be used for any approved expenditure paid to a vendor or individual or reimbursement to a fraternity member.

All expenditures of the scope of the operational expenses of the foundation shall be approved by the Secretary/Treasurer and the President of the Foundation prior to agreeing to purchase with any vendor or individual. All RFE forms require a signature from the Board member of the NCSRMF in their respective Valley before it will be considered.

Should a member enter into an agreement to purchase without prior approval, the individual or individuals may be held personally responsible for the debt incurred.

All approved expenses submitted for reimbursement without a receipt or invoice will not be reimbursed.

<u>Item or service being purchased</u>	<u>Reason for the expense</u>	<u>Amount</u>

Check Payable to:



QUESTIONS?

All Aboard! 2027 Train Trip is March 7-10 <https://forms.office.com/Pages/ResponsePage.aspx?id=DQSIkWdsW0yxEjajBLZtrQAAAAAAMAAAN2vtEFUOEYUEpKVk83TDI2STBHVDZYTzI4NkI4Ty4u>



Time to
Register!

Bring cash
and pay for
GWNMM
early.



March 7-10, 2027
Grand Master & SGIG
Train Trip
to Washington DC

Strategic Plan & Job Description S



Illustrious Steve Pendergrass 33°, Team Leader



Deliverables



Timelines



Application in SGIG Advisory Conferences



Role of other programs



Need a Job Description? If it exists you will find it in the Statutes, the bylaws, or the SGIG's file, who also has the Statutes and bylaws.

The Orient Strategic Planning Steering Team

- The Mission of the SPST is to provide feedback to the Orient Teams and facilitate the creation & synchronization of an Orient Strategic Plan that may
 - Enhance effectiveness of our Orient volunteer & paid resources to demonstrate organizational excellence.
 - Improve the fulfillment of the Orient's Mission by developing Orient Members, increasing Membership & increasing our Charitable Works.
 - Support the effective Implementation of the Plan & Measuring the effectiveness of the Plan.

Your Orient Strategic Planning Steering Team

Team Member	Region	Experience / Skill Set
Gene Cobb – PR Representative	Orient	Sovereign Inspector General in North Carolina
Julian Setzer	West	High Profile National Accounts Sales Manager Contract Attorney
Scott Bittler	East	Baldrige Applicant (Corning Telecommunications Products Division, 1995 Winner)
Lt. Colonel Alan Mabry	Central	US Army Centurian “Guardians of Excellence”
Steve Pendergrass, Team Leader	At Large	NCAfE Applicant Experience NCAfE Examiner, Senior Examiner, Advisory Board



The Evaluation Criteria



Baldrige Excellence Framework (Business/Nonprofit)

Current Criteria

How the SPST approached our Work

- We compared the Plans to the Criteria
- We reviewed Best Practices
- Offered non-prescriptive suggestions & examples
- The SPST achieved Consensus on each Feedback Report
- We did NOT change Team Goals
- We did NOT provide solutions
- We did NOT provide work instructions
- We did NOT mandate improvement



Team (Committee) Leaders

- Americanism – Bobby Rideout
- Communication – Rita Daniels
- * Compliance – Gene Cobb
- * Legal – Gene Cobb
- Development – Barry Deutsch & Alex Edmisten
- Directors of the Work –
 - Mike Daniels, 33° Team
 - Eddie Gaskins, KCCH Team
 - Valleys – local Directors of the Work
- Disaster – Aaron Byrd
- Membership – Thomas VanEtten
- * NC SRMF – Gene Cobb
- * RiteCare SRCLP – Gene Cobb (temporary)



OVERALL

What is good ?

- Each Team prepared a Plan. Most Teams clearly defined the WHAT

What needs Improvement ?

- Each Team needs substantial improvement on a DEPLOYMENT and MEASUREMENT Plan

SPECIFIC PLANS

Which are on track ?

- Americanism, Communications, Compliance, Development, Directors of the Work, Disaster & Membership

Which are not ?

- NC SRMF (the WHAT needs definition) & RiteCare SRCLP (Leader NOT defined)

What needs Improvement ?

- Clear Plan for NC SRMF & RiteCare SRCLP Teams
- It appears that the WHAT for each Team is not comprehensive and does not address all areas
- DEPLOYMENT Plan and MEASURE Plan for all Teams



NEXT STEPS



The Time
has come to
think
Bigger!

How to identify 5-6 figure donors

How to raise funds while sleeping

How to “endow” valleys

How to “endow” RiteCare at 2026
level

How to better utilize the Assessment

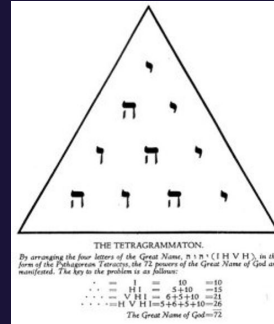
Development : Three things you can do today

Resolve to include Masonic Charity in your estate.

Become a Life Endowed Member of the Scottish Rite

Explore and be active in the programs our Development Team will be offering in the coming years.

Barry Deutsch 32° KCCH and Alex Edmisten 32° KCCH, Lee Cannady 32° KCCH, Jeremy Hicklin 32° KCCH, Dan Killian 32° KCCH, Earl Wells 33°



A DEVELOPMENT PROGRAM OF THE NORTH CAROLINA SCOTTISH RITE

TETRAGRAMMATON SOCIETY

Building a Legacy of Faith, Charity & Fraternity for Generations to Come

“What we do for ourselves dies with us. What we do for others and the world remains and is immortal.”

— Albert Pike

Our Purpose

A program created to strengthen our Valleys and Scottish Rite Charities — for today and for generations to come.



- Increases Life Endowed Membership impact for each Valley
- Creates charitable revenue for RiteCare SRCLP, DeMolay, Rainbow & Disaster Response
- Endows our KCCH and IGH honorees in perpetuity
- Creates endowments to support our Valleys forever
- Supports our Americanism programs
- Recognizes 50-Year Life Members who exemplify philanthropy and leadership



How to Participate

- Be current in your dues or a Life Member
- Become a Current Life Endowed Member
- Complete each giving level within 12 months*

* (or up to 4 years with SGIG/Deputy approval)



To
Get You
Started

You Can Enhance your Endowed
Membership



A medal is being devised on a black ribbon which will be offered to you. When you purchase it, you can wear it at Valley and Orient meetings to demonstrate your commitment.

THE GIVING LADDER



Valley Sustaining Endowment RED RIBBON \$2,000 Supports the future needs of your Valley through your Valley’s Future Endowment Fund.	Orient Charity Endowment WHITE RIBBON \$2,000 Grants to DeMolay and Rainbow; providing Disaster Response; and supporting other 501(c)(3) Masonic charities.	RiteCare SRCLP Endowment PURPLE RIBBON \$2,000 Supports RiteCare Scottish Rite Children’s Language Program in perpetuity.	Americanism Endowment RED WHITE AND BLUE RIBBON \$2,000 Supports Americanism projects that advance mission-driven objectives, including JROTC/ROTC awards and recognition.
--	---	---	--

To Further Recognize Your Society Membership



25-Year Life Member
Recognition

BLACK/WHITE



Gift

Awarded when any two giving levels (2–4) are completed and 25 years as a Master of the Royal Secret is reached.

50-Year Life Member
Recognition

LIGHT BLUE



Gift

Awarded when all giving levels (1–5) are completed and 50 years as a Master of the Royal Secret.

Contact the NCSRMF for more information on legacy giving — our team is here to help you make a lasting impact.

A Legacy in Action

LEADING BY EXAMPLE



Alex S. Edmisten, 32° KCCH

North Carolina Scottish Rite Development · High Country Scottish Rite Club · NCGL Phoenix Society Member

In 2026, I am amending my Will to include the North Carolina Scottish Rite Masonic Foundation and to become a member of the Tetragrammaton Society by leaving a gift to support the endowment funds that strengthen our Valleys, our charities, and the future of Scottish Rite Masonry.

“The Scottish Rite has invested in me. Through the Tetragrammaton Society, I have the opportunity to invest in those who will come after me.”

— Alex S. Edmisten, 32° KCCH

More Ways to Have Your Legacy Live On

Plan today. Bless tomorrow.

Your legacy can live on through the Tetragrammaton Society. Consider including one or more of these endowed funds in your will, trust, or estate plan — ensuring continued support for Scottish Rite Charities, your Valley, and the future of Freemasonry in North Carolina.

Bequests

Name the foundation as a beneficiary in your will or trust.

Charitable Trusts

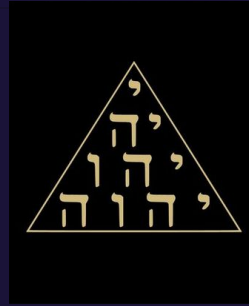
Provide income for loved ones and a lasting gift for our mission.

Retirement Assets

Designate the foundation as a beneficiary of your retirement account.

Life Insurance

Name the foundation as owner and/or beneficiary of a policy.



WILL YOU JOIN THE TETRAGRAMMATON SOCIETY?

Leave a legacy. Strengthen our Valleys. Support our charities. Build our future.

North Carolina Scottish Rite Masonic Foundation

North Carolina Scottish Rite Masonic

Foundation

PO Box 17287, Raleigh, NC 27619

Online: ncsrmf.org

Email: foundation@ncsrmf.org

PO Box 560007 Charlotte, NC 28256

Online ncscottishrite.org

Email: ncsrmf@gmail.com

Stay Tuned!!!

TOGETHER WE BUILD. TOGETHER WE ENDURE. TOGETHER WE MAKE A DIFFERENCE.



Tetragrammaton Society



4% \$2000	Masonic Youth	Disaster	Rite Care	Valley Sustaining
Yield Need	\$8000	Not possible	\$28,800	Varies
Total Need	\$200,000	Included	\$720,000	Varies
Members	100	ALL	360	Need/.04

Where do I find resources as a Member?

ncscottishrite.org

- News from the Orient and opportunities
- Messages from SGIG
- Registration for events
- Valley information
- Chair is Volunteer Orient—Paid by Valleys
- Editor of News and Newsletter

scottishrite.org

- Member Portal
- Documents—DC reviewed
- Online College for Blue Lodge members too
- Development programs
- And more

STRATEGIC COMMUNICATIONS: ONE VOICE. MANY CHANNELS. ONE MISSION.

*One integrated strategy that connects people, platforms and stories—
moving our mission forward together.*



ONE INTEGRATED STRATEGY.
COUNTLESS WAYS TO CONNECT.
LASTING IMPACT FOR **OUR COMMUNITY.**



AWARENESS
We reach more people.



UNDERSTANDING
We share our story with clarity.



ENGAGEMENT
We build relationships and trust.



ACTION
We inspire action that transforms lives.



OUR CONNECTED WEB

ONE FRATERNITY. MANY RESOURCES. ALL WORKING TOGETHER.

A seamless online network serving the Scottish Rite in North Carolina.



SCOTTISHRITE.ORG

SUPREME COUNCIL

The official website of the Supreme Council, 33°, of the Ancient Accepted Scottish Rite of Freemasonry, Southern Jurisdiction, U.S.A.



NCSCOTTISHRITE.ORG

ORIENT OF NORTH CAROLINA

The official website of the Orient of North Carolina. Serving our members, Valleys, and communities throughout the state.

9 VALLEY WEBSITES



ASHEVILLE
SCOTTISH RITE

ashevillescottishrite.com



FAYETTEVILLE
SCOTTISH RITE

scottishritefayettevillenc.com



CHARLOTTE
SCOTTISH RITE

charlottescottishrite.com



FRANKLIN
SCOTTISH RITE

franklinscottishrite.org
COMING SOON



GREENSBORO
SCOTTISH RITE

greensboroscottishrite.org



NEW BERN
SCOTTISH RITE

scottishritenewbern.org



RALEIGH
SCOTTISH RITE

raleighscottishrite.org



WILMINGTON
SCOTTISH RITE

wilmingtonscottishrite.org



WINSTON-SALEM
SCOTTISH RITE

winstonsalemscottishrite.org

CONNECTED

One integrated network of websites working together.

INFORMED

Reliable information and resources for members and the public.

ENGAGED

Strengthening our Valleys, our communities, and our future.

UNITED

One Fraternity with a shared purpose and vision.

EVERY SITE. EVERY STORY. ONE SCOTTISH RITE.



Some Reflection on Artificial Intelligence Good or Bad?

Before this presentation, let me be clear.

We do not have a communication problem in North Carolina.

We might have a comprehension and coordination problem.

Illustrious Don Butto, 33° Raleigh Valley Secretary

Rita Daniels Butto, Strategic Communications Team Leader

Illustrious Craig Horton 33° Orient Wide Newsletter Editor still saving the Orient over \$19,000 a year!

Social Media Team: Steven Caldwell 32° & Ashley Cooke 32° KCCH

Membershi p

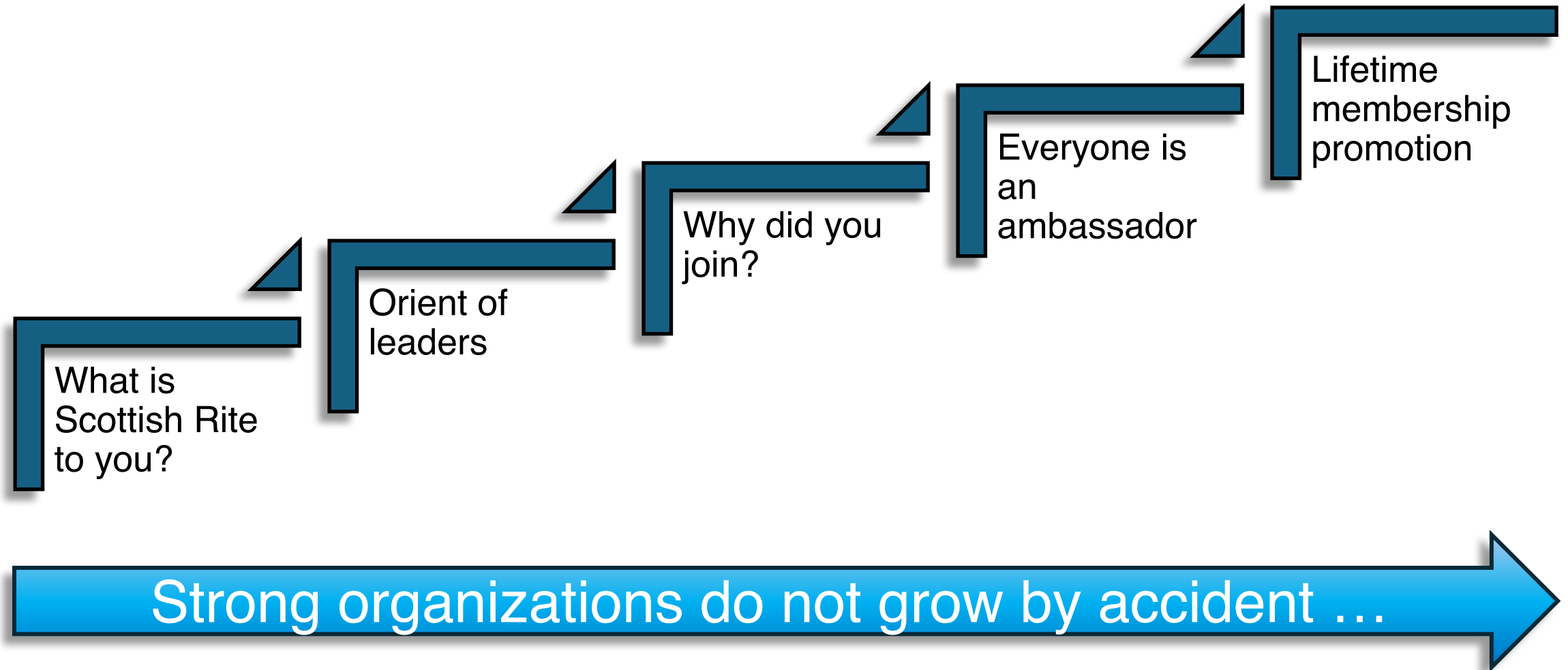
Membership Document Forms
at scottishrite.org

You will need your member
number to access it

Bob Weatherford is a “go to
guy.”

Annual Communication Table

Membership Summary



Your best resource ...

NCScottishRite.org

Recruit

Traveling: Blue Lodges and Valleys

Leverage Project 100

Ambassador Program

DDGMs and Lodge Secretaries

Marketing: Social Media & YouTube

Retain

Teamwork: Petitioners and Candidates

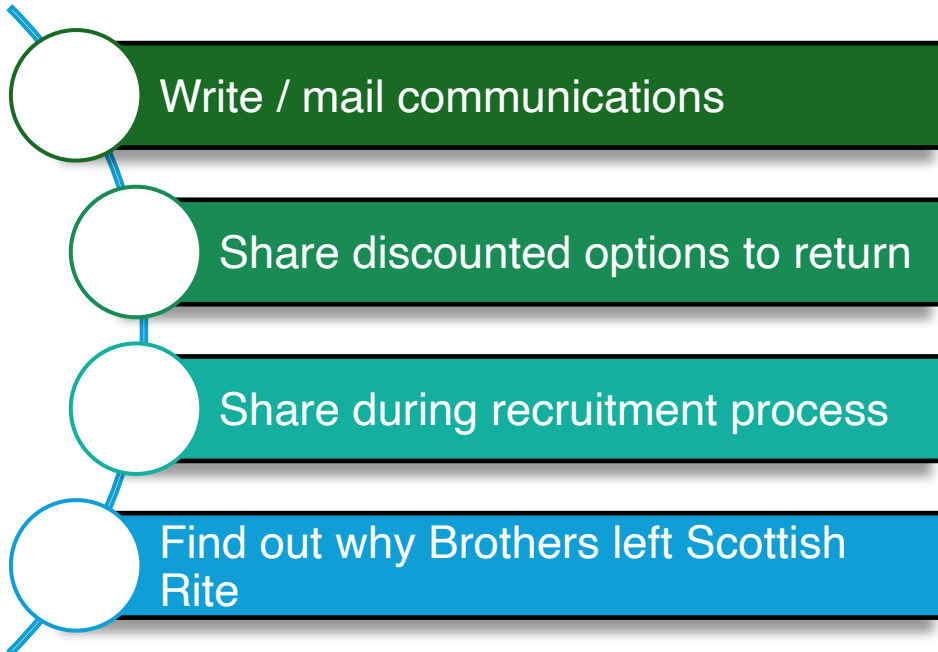
Mentor / coach

Leverage KSA

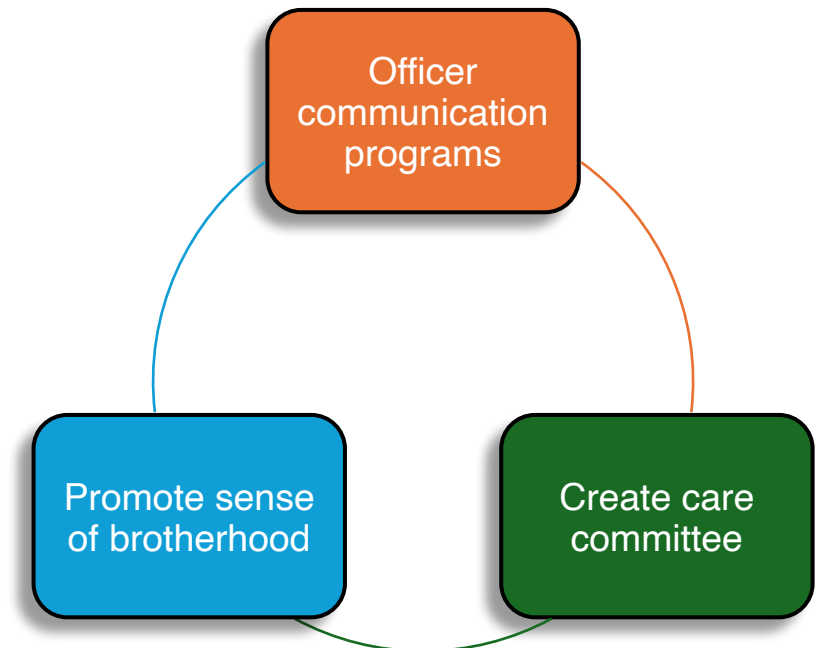
Endowed Membership

Create a recognition / activity program

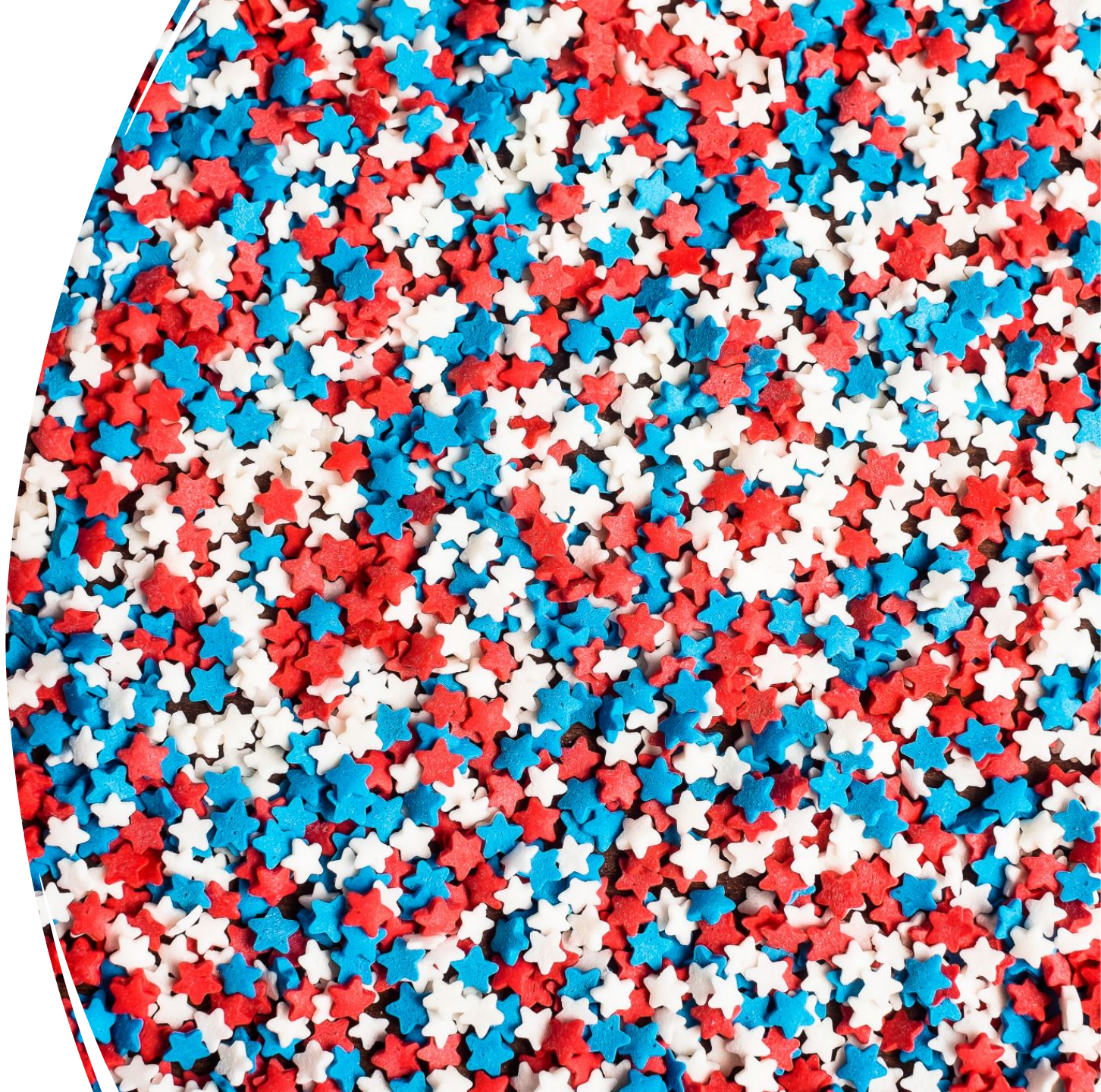
Restore



Reinforce



20260817-
Rideout-
Americanism
ismp4 -
Google Drive



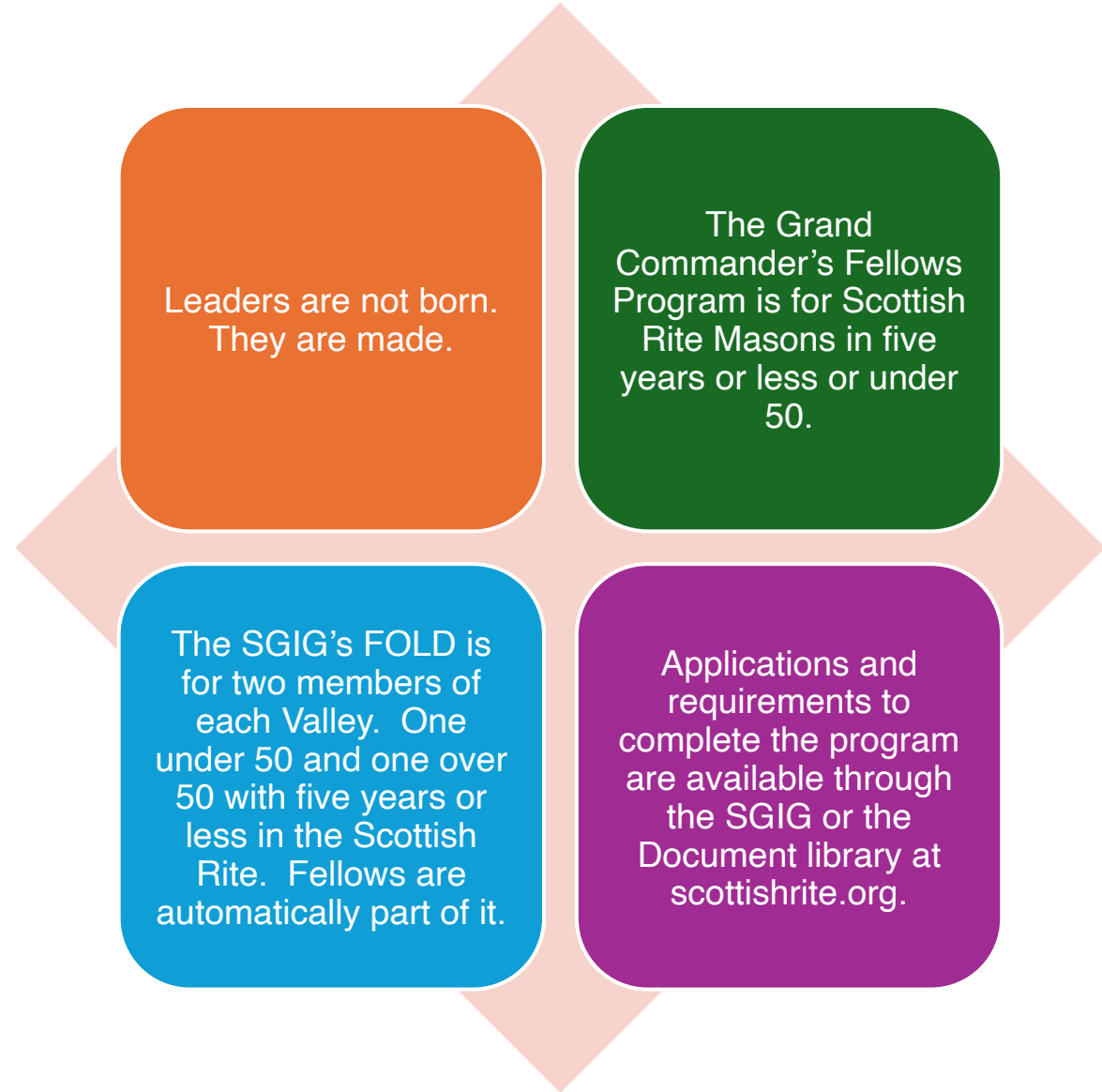
A large orange circle is positioned on the left side of the slide, partially cut off by the edge.

Valley of the Year

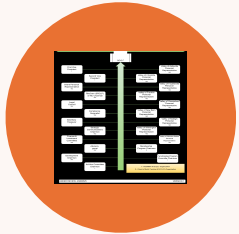
- Forms available in Member Document Portal scottishrite.org
- VOY will be named at Orient Wide Leadership Summit in Winter



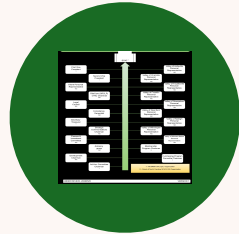
Future Orient Leadership Development t The “FOLD”



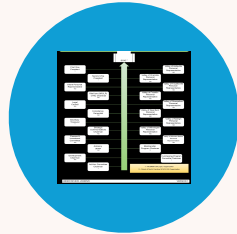
Some Great Opportunities



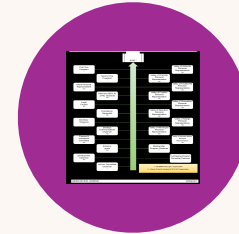
MASTER CRAFTSMAN
ONLINE COLLEGE HAS
OVER A DOZEN
COURSES



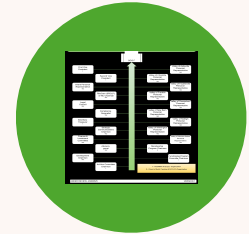
YOUTUBE CHANNEL
FOR THE ORIENT AND
THE SUPREME
COUNCIL



SCOTTISH RITE
RESEARCH SOCIETY



SCHOLARSHIPS



MASONIC YOUTH

Project 100

- The question at the end of every lodge meeting is what?
- That is our cue to “do it in two minutes or less.”
 - Our (name) Valley is having a “whatever” on “whenever” for “whoever.”
 - If you are interested in helping children with speech, hearing, or learning disabilities, see me after the meeting.
 - If the nearby High School allows presentation of JROTC awards, let us know.
 - If you want to do some great online Masonic learning, see me after the meeting.
 - “Do something! - PGM and Illustrious Bryant Webster 33° 2016

Wrap up

- Questions and Answers as time allows
- The Schedule for tonight and tomorrow
- Registration is \$30. If you paid you are good for the day tomorrow.
- If not, please do so before leaving to allow us time to process those who have not paid tomorrow.
- Banquet tonight required registration of \$75.00 Formal
- Dress Code for tomorrow.
- Dignitary Final Remarks
- Have a good night!

Summer Orient Advisory Retreat 2026

Soar to the Fix in 2026

